

BOARD OF MANAGEMENT REVIEW OF GOOD GOVERNANCE DEEP DIVE ACTION PLAN 2022-23

Updated June 2023 following Board Review

No	Action	Person Responsible	Timescale	Updates
1.	Approval of the Quality Assurance	Board of Management	October 2022	June 2023: The Board noted that the
	Enhancement Strategy			Quality and Enhancement Strategy
				was subject to Learning, Teaching
				and Research Committee Review
				and was formally approved by the
				Board of Management on 25
				October 2022.
				Action Marked as:
				Completed
2.	Creation of a Board Development Plan	Governance Officer	December 2022	June 2023: The Board noted that
				they had been provided with a copy
				of the draft development plan.

				Board Members noted that there are still some items to be finalised with the plan scheduled to be in place for the beginning of the new Academic Year. Action Marked as: Partially Completed
3.	Further development of the support offered to members — so that members become a mutual point of contact for each other and support each other to grow and develop within their role.	Governance Officer (as part of the Board Development Plan)	December 2022	June 2023: The Board noted that we are developing this action as part of our development plan. Action Marked as: Partially Completed
4.	An additional training session on the Nine Principles of Public Life (and the Seven Nolan Principles) to be provided to members.	Governance Officer (as part of the Board Development Plan)	December 2022	June 2023: The Board were advised that a training session on the Nine Principles of Public Life (and the Seven Nolan Principles) will be provided to members and that this training will be arranged and included within the Board Development Plan for the upcoming Academic Year. Action Marked as: Partially Completed
5.	Stricter timescales for the prompt dissemination of agendas, minutes and papers to the website are to be set and adhered to.	Chair and Governance Officer	December 2022	June 2023: The Board noted that stricter timescales for the prompt dissemination of agendas and signed

				minutes to the website are being adhered to. Action Marked as: Completed
6.	CDN Training for those on the PR&R Committee to be completed. A system will be put in place to ensure that this training is undertaken upon appointment to the Committee.	Governance Officer	December 2022	June 2023: The Board was advised that the Governance Officer is liaising with CDN over pertinent members being enrolled onto this training module. Action Marked as: Partially Completed
7.	Chairs to collaborate with the Principal and EMT on the industry event planned for the New Year.	Chairs, Principal and EMT	January 2023	June 2023: The Board noted that the industry event has taken place. Action Marked as: Completed
8.	Recruitment of Co-opted members with financial expertise to the Audit and F&GP Committees.	Governance Officer and S&N Committee	January 2023	June 2023: The Board noted that a successful recruitment campaign had been undertaken with the appointment of one non-executive member and two co-opted members. Action Marked as: Completed
9.	A stakeholder mapping exercise to be carried out by the Board of Management.	Chair and Governance Officer	February 2023	June 2023: The Board noted that the stakeholder mapping exercise had

				been undertaken as part of the 2023 Board Away Day.
				Action Marked as: Completed
10.	The Board to conduct a review of the HISA Constitution.	Board and Governance Officer	February 2023	June 2023: The Board was advised that following discussion with the UHI Board Governance Professionals Group it was agreed that our contract with HISA is via our Regional Strategic Body (RSB) and that each individual partner would not be required to review the HISA constitution and instead would ensure that any changes made by HISA and the RSB are adhered to.
11.	The annual Committee and Chair Evaluations are to become anonymised and will be completed through an online form rather than during the meeting.	Governance Officer	June 2023	Completed June 2023: The Board was advised that this year's Committee and Chair Evaluations are being carried out anonymously via JISC survey.
				Action Marked as: Completed
12.	Work will recommence on the Partnership Agreement following the UHI 24 actions being delivered.	Principal to keep Board Updated	Following delivery of UHI 24 actions.	June 2023: The Board noted that UHI 2024 Revitalisation work is still ongoing.

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			Action Marked as:
			Partially Completed